Ndwedwe Local Municipality

uMasipala waseNdwedwe

FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN(SDBIP) FOR THE FINANCIAL YEAR 2026/2027

MAYOR'S SUBMISSION
JUNE 2026

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1. INTRODUCTION

The purpose of this document is to outline the Service Delivery and Budget Implementation Plan (SDBIP) of the Ndwedwe Local Municipality for the 2026/2027 financial year. Service Delivery and Budget Implementation Plan (SDBIP) is a detailed annual financial plan for implementing services using the approved budget by Council adopted 28 May 2026 for 2026/2027 financial year. This annual service delivery plan called the SDBIP is based on the approved IDP and Budget. SDBIP serves as a contract between the municipality and the community on the services that the municipality commits to deliver over the twelve (12) months. It also helps to hold the municipality and its management accountable for the performance on the mentioned programmes and projects.

The SDBIP ensures the alignment of the IDP and the Budget of the municipality. It defines the objectives of the municipality inputs, outputs and outcomes achievable in the said financial year. As required by the MFMA, it includes service delivery targets for each quarter and will facilitate oversight over the financial and non-financial performance of the municipality.

The SDBIP will not only ensure appropriate monitoring in the execution of the municipality's budget to achieve key strategic priorities as set out in the IDP, but also serve as the kernel of annual performance contract for Section 56 managers which in turn provide a foundation for the overall annual and quarterly organisational performance for the period 2026/2027 financial year.

The SDBIPs intention is to also empower all Councillors specifically facilitation engagement at a ward level and allow them to undertake the appropriate oversight and monitoring of programs. This SDBIP will assist the portfolio committees to achieve the ability to measure in-year progress in the implementation of the budget. It is the output and goals made public in the SDBIP that will be used to measure performance on a quarterly basis during the financial year. Note that such in-year monitoring is meant to be a light form of monitoring. It is designed to pick up major problems and aimed at ensuring that the Mayor, Municipal Manager and Directors (Senior Managers) are taking corrective steps when any unanticipated problems arise.

2. LEGISLATIVE FRAMEWORK

Section 69(3)(a) of the MFMA requires the accounting officer to submit a draft SDBIP to the Mayor no later than 14 days after the approval of the budget and drafts of the performance agreement as required in terms of the section 57 (1) (b) of the Municipal Systems Act.

The Mayor must subsequently approve the SDBIP no later than 28 days after the approval of the budget in accordance with section 53(1)(c)(ii) of the MFMA. The Municipal Finance Management Act and the guiding MFMA circular requires the following to be included in the approved SDBIP of a municipality:

(a) projections for each month of –
  (i) revenue to be collected, by source; and
  (ii) operational and capital expenditure, by vote
(b) service delivery targets and performance indicators for each quarter, and
(c) other matters prescribed

Being a management and implementation plan (not a policy proposal) the SDBIP is not required to be approved by the Council. It is however tabled before Council and made public for information and monitoring. According to Section 53 (1) (c) (ii) of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget. In addition, the Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are circulated or made public within 14 days after its approval.

3. COMPONENTS OF THE SDBIP

3.1 MONTHLY PROJECTIONS OF EACH SOURCE OF REVENUE TO BE COLLECTED

The failure to collect revenue will impact on the municipality to provide services to the community. The municipality institute measures to achieve its monthly revenue targets for each source. These will enable the municipality to assess its cash flow on a monthly basis with a view to undertaking contingency plans should there be a cash flow shortage or even an investment should there be a surplus. Furthermore, this will enable the CFO to monitor the effectiveness of the credit control policies and procedures which can be monitored with appropriate action taken if the need arises.

3.2 MONTHLY PROJECTIONS OF EACH VOTE'S EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE

The monthly projections of revenue and expenditure per vote relate to the cash paid and reconciles with the cash flow statement adopted with the budget. The focus under this component is a monthly projection in addition to projections by source. When reviewing the budget projections against the actual, it is useful to consider revenue and expenditure per vote to acquire information on expenditure and service delivery in each ward.

3.3 QUARTERLY PROJECTIONS OF EACH VOTE'S SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS

This component of the SDBIP requires measurable performance objectives in the form of service delivery targets and other indicators of performance. The focus on input, outputs and outcome indicators. Service delivery targets relate to the level and standards of service being provided to the community which includes addressing the backlogs in basic services. The approach encouraged by the National Treasury Circular 13 is the utilization of the SDBIP to monitor the service delivery.

3.4 DETAILED CAPITAL WORKS PLANS ALLOCATED BY THE WARDS OVER THREE YEARS

Information detailing infrastructural projects per ward containing project description and anticipated cost over the three-year period. The Supply Chain Management process is a crucial component to ensure effective and timely infrastructure/capital service delivery.

4. THE SDBIP DEVELOPMENT CYCLE

The SDBIP process comprises of the following stages which form part of the cycle: -

4.1 Planning

The Process Plan also comprised of the SDBIP development process, which include consultations on SDBIP projects to be implemented linked to both the IDP predetermined objectives and the budget votes.

4.2 Tabling

Consultation with the community and stakeholders of the IDP on the SDBIP is done through budget hearings and inputs if any are considered in developing the final document. The SDBIP is then tabled to Council.

4.3 Adoption

The Mayor approves the SDBIP no later than 28 days after the adoption of the municipality's budget.

4.4 Publishing

The adopted SDBIP is made public through the Council's website, local newspapers and made available for public viewing at the Municipal Office's reception area.

4.5 Implementation and Reporting

The SDBIP is implemented and monitored on a quarterly basis. The formal reports are done on quarterly basis. Half-year reporting is also done to assess the performance on the SDBIP, and should the document require amendments as a result of the assessment of budget and quarterly performance reviews, the SDBIP gets amended and Council must approve the amended document. Progress against the targets will be reported on a quarterly, midyear and annual basis as set out in the MFMA as follows:

- Quarterly reports (Section 52)
- Half-Year budget and performance assessment (Section 72)
- Annual Report (section 121)

5. GENERAL

The Ndwedwe Municipality's SDBIP for 2026/2027 was developed based on the revised and approved IDP and the Municipal Budget. The legislation governing performance contracts for senior management requires that such contracts should be based on the approved SDBIP.

It must be noted that the SDBIP is a dynamic, evolving document and it will continue to be refine and improve on continuous basis. The internal controls on the performance information are in place and the Internal Auditors perform the auditing of the performance information on quarterly basis to ensure that the application and effectiveness of the controls are in place.

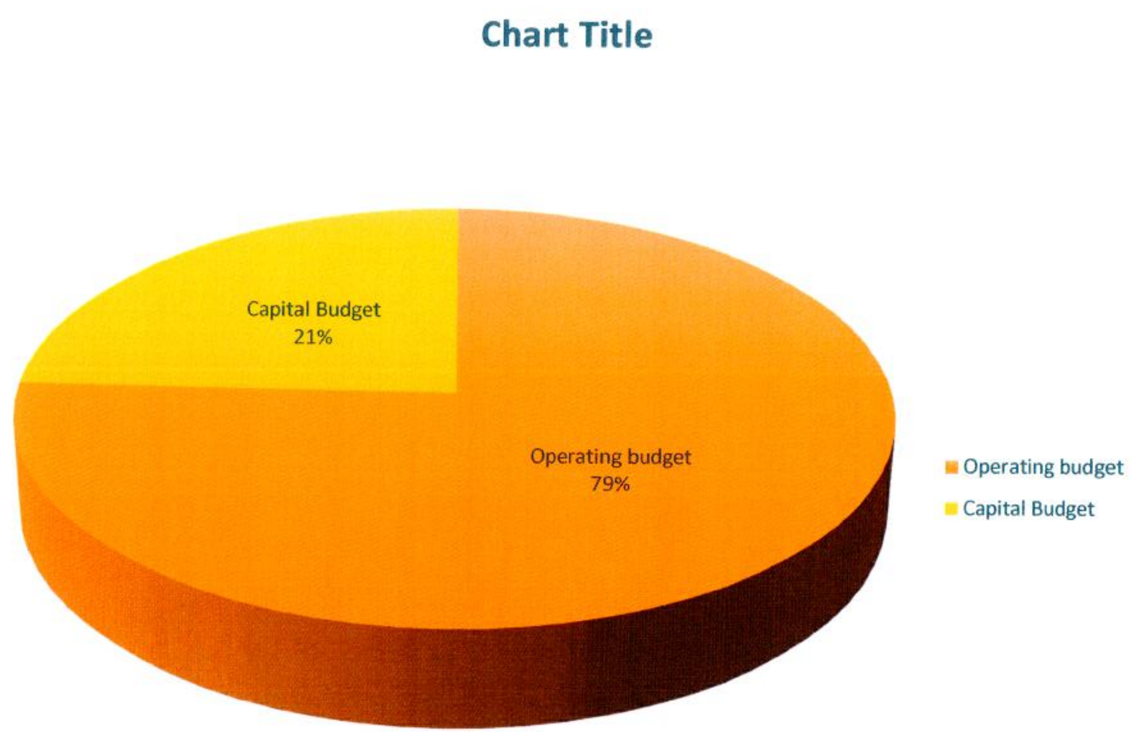
6. CONSOLIDATED BUDGET CHARTS 2026/2027 FINANCIAL YEAR

The following graphs provide an overview of the Ndwedwe Local Municipality's final budget for the 2026/2027 financial year.

TABLE 1: 2026/2027 TOTAL EXPENDITURE OF THE MUNICIPALITY

	Operating budget	**Capital Budget**
Final Annual budget 2026/2027	247 756 000	47 903 000

7. OVERALL BUDGET



8. CAPITAL BUDGET PER DEPARTMENT

A5 Financial Performance Schedule

TABLE 2: THE PROPOSED TOTAL CAPITAL EXPENDITURE BUDGET FOR 2026/2027 MTREF

Vote Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Single-year expenditure *to be appropriated*										
Vote 1 - Finance	216	360	1 126	974	1 983	1 983	1 528	435	609	609
Vote 2 - Municipal Manager's Office	479	310	384	409	539	539	471	261	435	522
Vote 3 - Community and Social Services	11 292	3 711	3 356	2 330	2 330	2 330	3 627	1 217	913	913
Vote 4 - Corporate services	2 867	7 556	1 814	3 589	4 555	4 555	2 185	5 817	4 696	4 826
Vote 5 - Economic Development and Planning	691	1 258	273	287	365	365	386	452	348	435
Vote 6 - Technical Services	70 397	69 628	71 057	58 520	52 404	52 404	111 898	36 677	39 021	39 273
Vote 7 - Executive and Council	–	2 957	–	2 696	1 826	1 826	–	3 043	–	3 043
Total Capital Expenditure - Vote	**85 942**	**85 780**	**78 010**	**68 805**	**64 002**	**64 002**	**120 096**	**47 903**	**46 021**	**49 621**

The above illustrate that the municipality is planning to invest R47.7 million in 2026/2027 financial year towards the construction/purchasing of municipal assets. Majority of this budget will be directed to the construction of sport field, community halls and access road.

TABLE 3: PROPOSED CAPITAL BUDGET FUNDING FOR 2026/2029 MTREF

Vote Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Funded by:										
National Government	36 554	36 178	49 053	40 181	43 125	43 125	82 208	31 850	35 108	36 143
Provincial Government	–	2 609	–	5 704	–	–	–	–	–	–
District Municipality	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	**36 554**	**38 786**	**49 053**	**45 885**	**43 125**	**43 125**	**82 208**	**31 850**	**35 108**	**36 143**
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	49 388	46 994	28 957	22 920	20 877	20 877	37 887	16 052	10 913	13 478
Total Capital Funding	**85 942**	**85 780**	**78 010**	**68 805**	**64 002**	**64 002**	**120 096**	**47 903**	**46 021**	**49 621**

The above table illustrates the funding model of the capital project, where the larger portion of it will be funded from Municipal Infrastructure Grant (MIG) followed the by the internal funding and Provincial Treasury.

9. CAPITAL INFRASTRUCTURE PROJECTS/PROGRAMMES

The Capital Projects are indicated in Order of Prioritization and Project Duration.

Projects are identified as either "New, Ongoing or Completed". The Municipality's capital projects are indicated in order of prioritization and duration of each project. The Capital Budget is allocated towards renewal of existing assets in accordance with Circulars 55 and 66 of the Municipal Finance Management Act.

TABLE 4: CAPITAL INFRASTRUCTURE PROGRAMME 2025/2028

2026-2027 FINAL CAPITAL BUDGET				
AccountNumber	**Project Name**	**2026/2027 Final Budget VAT exclusive**	**2027/2028 Outer Year One Exclusive**	**2028/2029 Outer Year Two Exclusive**
Community Services				
C0003-9/IA06173/F0002/X006/R010	Computer Equipment	260 869.57	217 391.30	173 913.04
C0004-7/IA06233/F0002/X006/R010	Furniture and Office Equipment	478 260.87	260 869.57	304 347.83
C0004-17/IA06233/F0002/X006/R01	Community Development Centre Chairs	478 260.87	434 782.61	434 782.61
Total Expenditure Community Services		**1 217 391.30**	**913 043.48**	**913 043.48**
Corporate Services				
C0004-8/IA06233/F0002/X066/R010	Furniture and Office Equipment	260 869.57	217 391.30	173 913.04
C0003-7/IA06173/F0002/X066/R010	Computer Equipment	191 304.35	217 391.30	173 913.04
C0007-7/IA01327/F0002/X046/R010	Municipal Fleet	1 739 130.43	2 608 695.65	4 347 826.09
C0265-1/IA11586/F0002/X046/R010	Refurbishment of municipal parking	173 913.04	-	-
C0075-3/IA06193/F0002/X052/R010	Server upgrade	2 086 956.52	1 391 304.35	-
C0306-3/IA11586/F0002/X046/R010	Refurbishment of Reception and rest rooms	347 826.09	-	-
C0084-1/IA02885/F0002/X046/R010	Design and Supply Mayoral Chain	60 869.57	-	-
C0003-12/IA06173/F0002/X052/R01	Biometrics	86 956.52	-	-
C0003-13/IA06173/F0002/X052/R01	CCTV	173 913.04	86 956.52	43 478.26
C0261-9/IA01952/F0002/X046/R010	construction of 14 Guard Room	521 739.13	-	-
C0257-2/IA07020/F0002/X046/R370	Solar Flood Lights	173 913.04	173 913.04	86 956.52
Total Expenditure Corporate Services		**5 817 391.30**	**4 695 652.17**	**4 826 086.96**
Economic Development Plan		-		
C0003-4/IA06173/F0002/X098/R371	Computer Equipment	104 347.83	173 913.04	217 391.30
C0004-3/IA06233/F0002/X098/R010	Furniture and Office Equipment	86 956.52	173 913.04	217 391.30
C0237-0/IA00052/F0002/X098/R370	Stand steal billboard signage for Town Development	260 869.57	-	-
Total Expenditure Economic Development Plan		**452 173.91**	**347 826.09**	**434 782.61**

Executive & Council				
C0007-7/IA01327/F0002/X044/R010!	Motor Vehicles For Mayor, Deputy Mayor and Speaker	3 043 478.26	-	3 043 478.26
Total Executive and Council		**3 043 478.26**	**-**	**3 043 478.26**
Finance				
C0003-6/IA06173/F0002/X049/R010!	Computer Equipment	130 434.78	260 869.57	304 347.83
C0004-9/IA06253/F0002/X049/R010!	Furniture and Office Equipment	304 347.83	347 826.09	304 347.83
Total Expenditure Finance		**434 782.61**	**608 695.65**	**608 695.65**
Municipal Manager's Office				
C0003-8/IA06173/F0002/X045/R010!	Computer Equipment	130 434.78	217 391.30	260 869.57
C0004-10/IA06233/F0002/X045/R01(	Furniture and Office Equipment	130 434.78	217 391.30	260 869.57
Total Expenditure Municipal Manager's Office		**260 869.57**	**434 782.61**	**521 739.13**
Technical Services				
C0261-9/IA11603/F0002/X099/R010!	Ndwedwe Municipal Offices Phase 2	347 826.09	-	-
C0003-2/IA06173/F0002/X116/R010(	Computer Equipment	173 913.04	217 391.30	260 869.57
C0004-2/IA06233/F0002/X116/R010(	Furniture and Office Equipment	173 913.04	217 391.30	260 869.57
C0006-10/IA06282/F0002/X116/R01(	Machinery and Equipment (Office Equipment/EPWP Equipment)	173 913.04	-	-
C0225-35/IA01952/F0791/X099/R37(	Construction of Meyane Multipurpose Centre Ward 16	8 746 896.41	-	-
C0177-16/IA01952/F0791/X099/R371	Upgrading Of Isikhotho Access Road Ward 05	6 418 657.99	17 553 913.04	18 071 304.35
C0177-17/IA01952/F0791/X099/R37(	Upgrading Of Siyathuthuka - Emthebeni Access Road Ward 14	5 523 274.72	17 553 913.04	18 071 304.35
C0040-80/IA01952/F0791/X099/R36!	Construction Of Gumede Access Road Ward 12	5 464 259.97	-	-
C0177-19/IA01952/F0791/X099/R37(	Upgrading Of Febe Access Road Ward 02	5 697 345.70	-	-
C0240-2/IA01952/F0002/X099/R3711	Construction of Bhamshela Taxi Rank Ward 06	3 478 260.87	3 478 260.87	2 608 695.65
C0225-37/IA06353/F0002/X099/R371	Bhamshela Thusong Centre Water Back up system (Upgrade of Borehole, Jojo Tank)	347 826.09	-	-
C0006-21/IA06282/F0002/X116/R01(	Heavy Duty Equipment	130 434.78	-	-
Total Expenditure Technical Services		**36 676 521.75**	**39 020 869.57**	**39 273 043.48**
CAPITAL EXPENDITURE GRAND TOTAL		**47 902 608.70**	**46 020 869.57**	**49 620 869.57**

The KZN293 National Treasury A_SCHEDULE

10. OPERATING BUDGET PER DEPARTMENT

A3 Financial Performance Schedule

TABLE 5: OPERATING BUDGET PER DEPARTMENT

KZN293 Ndwedwe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)										
Vote Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Expenditure by Vote *to be appropriated*	1									
Vote 1 - Finance		63 396	77 622	96 799	63 425	62 976	62 976	64 871	66 941	69 970
Vote 2 - Municipal Manager's Office		36 917	37 538	33 051	31 397	33 364	33 364	31 669	32 714	33 760
Vote 3 - Community and Social Services		23 690	26 165	28 432	32 161	31 398	31 398	29 865	30 851	31 838
Vote 4 - Corporate services		48 564	56 372	63 678	66 770	66 765	66 765	64 971	57 547	69 204
Vote 5 - Economic Development and Planning		19 703	13 961	12 519	13 573	13 698	13 698	10 912	11 272	11 633
Vote 6 - Technical Services		19 934	50 813	43 463	21 424	20 264	20 264	23 563	29 793	28 311
Vote 7 - Executive and Council		17 988	19 980	20 821	21 512	22 060	22 060	21 904	22 627	23 351
Total Expenditure by Vote	2	**230 192**	**282 451**	**298 762**	**250 264**	**250 526**	**250 526**	**247 756**	**251 744**	**268 067**

11. OPERATING BUDGET REVENUE SOURCES (WHERE THE MONEY COMES FROM)

A4 Financial Performance Schedule

The following table is a summary of the 2026/2027 MTREF (classified by main revenue source).

TABLE 6: 2026/2027 SUMMARY OF REVENUE CLASSIFIED BY MAIN REVENUE SOURCE

KZN293 Ndwedwe - Table A4 Budgeted Financial Performance (revenue and expenditure)										
Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue										
Exchange Revenue										
Service charges - Waste Management	580	598	651	681	681	681	515	694	717	740
Sale of Goods and Rendering of Services	217	422	87	245	222	222	104	171	707	730
Agency services	157	185	179	469	469	469	194	327	337	348
Interest earned from Current and Non Current Assets	8 254	9 767	9 208	12 528	11 613	11 613	5 019	10 951	11 313	11 675
Rental from Fixed Assets	682	622	634	757	773	773	558	800	826	852
Licence and permits	31	19	54	31	109	109	100	149	154	159
Construction Contract Revenue	-	11 844	12 917	-	-	-	-	3 385	9 766	10 207
Operational Revenue	1 359	2 734	1 814	1 031	2 019	2 019	1 635	1 359	1 124	1 160
Non-Exchange Revenue										
Property rates	18 533	18 988	22 011	22 832	22 832	22 832	14 661	23 283	24 051	24 821
Fines, penalties and forfeits	-	-	2 450	-	-	-	-	-	-	-
Transfer and subsidies - Operational	189 994	200 980	211 327	210 710	210 524	210 524	159 247	206 053	202 173	216 794
Interest	1 024	1 150	1 302	1 355	1 355	1 355	736	1 189	1 228	1 267
Other Gains	-	-	33	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	**220 831**	**247 309**	**262 669**	**250 641**	**250 599**	**250 599**	**182 770**	**248 360**	**252 396**	**268 753**

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.
The transfer recognised in operational revenue forms a significant percentage of the revenue basket for the municipality.
In 2026/2027 financial year, the transfer recognised in operational revenue is expected to be amount to R206.0 million.
Ndwedwe Local Municipality is the grant dependent municipality; however, the project of attracting more investors to come and invest in the municipality which will potentially increase the chances for the municipality to generate its own revenue is ongoing.

In trying to improve the revenue base,

- The municipality in the past four year has introduced the motor licensing office and refuse removal for business and government departments which has proven to be helpful for the municipality in improving the revenue generated internal.
- The municipality has finalised the construction of the testing centre and it current awaiting the issuing of the certificate to start operations in that centre which will generate more revenue for the municipality one it in full operation.
- The council to be reminded that the service provider to develop the Ndwedwe Town was appointed in 2022/2023 financial year who will come and build the business structures around Ndwedwe town where several businesses will operate within the Ndwedwe which will subsequently increase the chances of the municipality to generate its own revenue.

  The municipality also benefited by getting a grant of R50 million during the 2023/2024 financial year and set aside R29 million internal funding to lay the road infrastructure, sanitation, and storm water within the town to make the place more attractive to investors. This is expected to assist in the creation of job opportunities for municipal residents and increase the revenue base of the municipality.
- The project is now at a stage of platform preparation where once that is done the building of the structures with the town will begin. Hence it is anticipated that once everything is finished and it in operation the municipality will benefit in terms of revenue through rentals, refuse removal and property rates levies. The second largest revenue category for the municipality is property rates followed by the revenue anticipated from the interest earned on the external investments.

12. OPERATING EXPENDITURE (WHERE THE MONEY WILL BE USED)

TABLE 7: A4 BUDGETED FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE)

KZN293 Ndwedwe - Table A4 Budgeted Financial Performance (revenue and expenditure)										
Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Expenditure										
Employee related costs	68 548	78 476	86 988	96 035	97 695	97 695	65 833	105 396	108 874	110 025
Remuneration of councillors	15 411	15 973	16 276	17 347	17 774	17 774	11 189	18 485	19 095	19 706
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-
Inventory consumed	1 685	2 033	1 594	1 820	1 788	1 788	1 373	1 593	1 645	1 698
Debt impairment	399	1 781	425	900	819	819	368	1 383	1 429	1 474
Depreciation, amortisation and impairment	39 949	57 743	46 940	29 300	29 300	29 300	22 952	28 558	29 498	30 444
Interest, Dividends and Rent on Land	10	6	452	-	-	-	-	-	-	-
Contracted services	58 699	72 604	73 855	58 022	57 184	57 184	41 511	51 333	48 904	61 077
Transfers and subsidies	4 368	4 498	4 455	3 700	3 946	3 946	3 665	3 357	3 468	3 579
Irrecoverable debts written off	-	-	10 182	-	-	-	-	-	-	-
Operational costs	40 974	43 597	41 326	43 139	42 019	42 019	31 124	37 652	38 831	40 064
Disposal of Fixed and Intangible Assets	125	5 740	16 269	-	-	-	-	-	-	-
Other Losses	24	-	-	-	-	-	-	-	-	-
Total Expenditure	**230 192**	**282 451**	**298 762**	**250 264**	**250 526**	**250 526**	**178 015**	**247 756**	**251 744**	**268 067**

13. BUDGET SCHEDULES (MONTHLY PROJECTIONS BY REVENUE SOURCE(MILLIONS)

TABLE 8: SA25 BUDGETED MONTHLY REVENUE AND EXPENDITURE

KZN293 Ndwedwe - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue															
Exchange Revenue															
Service charges - Electricity	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - Water	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - Waste Management	58	58	58	58	58	58	58	58	58	58	58	58	694	717	740
Sale of Goods and Rendering of Services	14	14	14	14	14	14	14	14	14	14	14	14	171	707	730
Agency services	27	27	27	27	27	27	27	27	27	27	27	27	327	337	348
Interest	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned from Current and Non Current Assets	913	913	913	913	913	913	913	913	913	913	913	913	10 951	11 313	11 675
Dividends	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	67	67	67	67	67	67	67	67	67	67	67	67	800	826	852
Licence and permits	12	12	12	12	12	12	12	12	12	12	12	12	149	154	159
Special rating levies	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Construction Contract Revenue	282	282	282	282	282	282	282	282	282	282	282	282	3 385	9 766	10 207
Development Charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue	113	113	113	113	113	113	113	113	113	113	113	113	1 359	1 124	1 160
Non-Exchange Revenue															
Property rates	1 940	1 940	1 940	1 940	1 940	1 940	1 940	1 940	1 940	1 940	1 940	1 940	23 283	24 051	24 821
Surcharges and Taxes	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Licences or permits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfer and subsidies - Operational	17 171	17 171	17 171	17 171	17 171	17 171	17 171	17 171	17 171	17 171	17 171	17 171	206 053	202 173	216 794
Interest	99	99	99	99	99	99	99	99	99	99	99	99	1 189	1 228	1 267
Fuel Levy	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Gains on disposal of Fixed and Intangible Assets	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Gains	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Discontinued Operations	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**20 697**	**20 697**	**20 697**	**20 697**	**20 697**	**20 697**	**20 697**	**20 697**	**20 697**	**20 697**	**20 697**	**20 697**	**248 360**	**252 396**	**268 753**

Description	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Expenditure															
Employee related costs	8 783	8 783	8 783	8 783	8 783	8 783	8 783	8 783	8 783	8 783	8 783	8 783	105 396	108 874	110 025
Remuneration of councillors	1 540	1 540	1 540	1 540	1 540	1 540	1 540	1 540	1 540	1 540	1 540	1 540	18 485	19 095	19 706
Bulk purchases - electricity	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Inventory consumed	133	133	133	133	133	133	133	133	133	133	133	133	1 593	1 645	1 698
Debt impairment	115	115	115	115	115	115	115	115	115	115	115	115	1 383	1 429	1 474
Depreciation, amortisation and impairment	2 380	2 380	2 380	2 380	2 380	2 380	2 380	2 380	2 380	2 380	2 380	2 380	28 558	29 498	30 444
Interest, Dividends and Rent on Land	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contracted services	4 278	4 278	4 278	4 278	4 278	4 278	4 278	4 278	4 278	4 278	4 278	4 278	51 333	48 904	61 077
Transfers and subsidies	280	280	280	280	280	280	280	280	280	280	280	280	3 357	3 468	3 579
Irrecoverable debts written off	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational costs	3 138	3 138	3 138	3 138	3 138	3 138	3 138	3 138	3 138	3 138	3 138	3 138	37 652	38 831	40 064
Disposal of Fixed and Intangible Assets	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Losses	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure	**20 646**	**20 646**	**20 646**	**20 646**	**20 646**	**20 646**	**20 646**	**20 646**	**20 646**	**20 646**	**20 646**	**20 646**	**247 756**	**251 744**	**268 067**

The above illustrate that the municipality is planning to invest R68.8 million in 2026/2027 financial year towards the construction/purchasing of municipal assets. Majority of this budget will be directed to the construction of sport field, community halls and access road.

14. SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN

A copy of the Top layer Service Delivery Budget and Implementation Plan (SDBIP) and Scorecard is attached at Annexure A.

15. CONCLUSION

The SDBIP is a key management, implementation and monitoring tool, which provides operational content to the end-of-year service delivery targets, set in the budget and IDP. Together with the OPMS it determines the performance agreements for the municipal manager and all top managers, whose performance can then be monitored through section 71 monthly reports and evaluated through the annual report process.

APPROVAL OF THE 2026/2027 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

The Ndwedwe Local Municipality Service Delivery and Budget Implementation Plan (SDBIP) for the **2026/2027** financial year, as set out on page **[1 - 17] and Annxure A (excel template of 2026/2027 Final SDBIP)**, is hereby approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003).

APPROVED BY:

His Worship the Mayor
Councillor S.Z. Mfeka

Date: **25 June 2026**